SCS ENGINEERS



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Landfill Series

Course Outline

- Full cost accounting principles
- Basic components of landfill costs
- Landfill revenues
- Factors influencing landfill economics

Full Cost Accounting

- Government Accounting Standards Bureau, Statement No. 18, Accounting for Municipal Solid Waste Landfill Closure and Postclosure care costs
- Financial Accounting Standards Board
- Fully account for actual expenditures, including depreciated and amortized expenses.

Accounting Approaches

- Cash Accounting
 - Looks at actual cash outlays
 - Used to evaluate investment performance
- Accrual Accounting
 - Accounts for non-cash expenses
 - Depreciation
 - Amortization
 - Accruals (new cell, closure, post-closure
 - Tax calculations
 - Used in income/expense statements

Why Important

- Understand
 - Financial reports
 - Financial performance
 - Financial parameters
- Rate setting (municipal vs private)
- Benchmarking operations
- Performance optimization

Basic Principles Cash vs Cost/Expense

- Cash Outlay Actual cash paid during an accounting period
- Cost/Expense dollar "value" of resource that is used

Example of a "Cost/Expense"

- Expense that is consumed or allocated during year:
 - Consumables (fuel and oil)
 - Materials and equipment
 - Labor
 - Insurance
 - Administrative costs
 - Depreciation, amortization, & accruals
 - Professional services
 - Utilities

Depreciation

- Purchase cost: \$800,000 (cash out)
- Service Life: 7 years
- Salvage Value = \$100,000
- Depreciation amount = \$700,000
- Yearly depreciation "cost/expense" (\$800,000 - \$700,000)/7 = \$100,000/year

Amortization

(non-depreciating asset)

- Purchase cost: \$1,000,000
- Term: 10 years
- Amortization: \$100,000/year

Accrual Expense

- Cell construction/depletion
 - Cell construction
 - -Cell capacity = 2,000,000 tons
 - -Cell cost = \$4,000,000
 - Depletion cost rate: \$2/ton (accrual)
 - Disposal rate in year: 200,000 tons
 - Depletion cost posted: \$400,000

Cash versus Cost/Expense

Cell Sequencing and Depletion



Depletion rates for cell construction: \$2/ton \$4,000,000/2,000,000 tons

Accruals

Closure

Closure Accrual \$/year = (C-A)/R x D

In First Year Example

(\$3,000,0000-0)/2,000,000 tons x 200,000 tons= \$300,000/year

Where:

- C = Future closure liability, \$
- A = Previously accrued, \$

R = Remaining capacity beginning of period, tons

D= Disposal rate per year, tons/year

Cash versus Expense



Other Terms

- EBITDA: Earnings before interest, taxes, depreciation, amortization
- Cash flow: Earnings + Interest + Noncash items – Capex
- IRR = Internal Rate of Return, or effective interest rate of cash flow, or discount cash flow rate of return.

Cash versus Cost/Expense

| | Years | | | | | | | | | | | |
|-----------------------|----------|----|-----------|----|-----------|----|-----------|----|-----------|----|-----------|--|
| Cost Item | 0 | | 1 | | 2 | | 3 | | 4 | | 5 | |
| Revenue | | | | | | | | | | | | |
| Tons Received | | | 200,000 | | 200,000 | | 200,000 | | 200,000 | | 200,000 | |
| Tip Fee | | \$ | 30.00 | \$ | 30.00 | \$ | 30.00 | \$ | 30.00 | \$ | 30.00 | |
| Revenue | | \$ | 6,000,000 | \$ | 6,000,000 | \$ | 6,000,000 | \$ | 6,000,000 | \$ | 6,000,000 | |
| Expenses | | | | | | | | | | | | |
| Cash | | | | | | | | | | | | |
| Labor | | | 800,000 | | 800,000 | | 800,000 | | 800,000 | | 800,000 | |
| Equipment O&M | | | 1,000,000 | | 1,000,000 | | 1,000,000 | | 1,000,000 | | 1,000,000 | |
| Insurance | | | 50,000 | | 50,000 | | 50,000 | | 50,000 | | 50,000 | |
| Closure/PCC Bond | | | 150,000 | | 150,000 | | 150,000 | | 150,000 | | 150,000 | |
| Maintenance | | | 200,000 | | 200,000 | | 200,000 | | 200,000 | | 200,000 | |
| Professional Services | | | 150,000 | | 150,000 | | 150,000 | | 150,000 | | 150,000 | |
| Local Taxes | | | 25,000 | | 25,000 | | 25,000 | | 25,000 | | 25,000 | |
| Utilities | | | 50,000 | | 50,000 | | 50,000 | | 50,000 | | 50,000 | |
| G&A | | | 500,000 | | 500,000 | | 500,000 | | 500,000 | | 500,000 | |
| Interest | | | 250,000 | | 230,000 | | 209,000 | | 187,000 | | 164,000 | |
| Postclosure care | | | 150,000 | | 150,000 | | 150,000 | | 150,000 | | 150,000 | |
| Subtotal Cash Outlays | | | 3,325,000 | | 3,305,000 | | 3,284,000 | | 3,262,000 | | 3,239,000 | |
| Accruals | | | | | | | | | | | | |
| Cell Development | Non-Cash | | 400.000 | | 400.000 | | 400.000 | | 400.000 | | 400.000 | |
| LFG System | Non cush | | 50.000 | | 50,000 | | 50.000 | | 50.000 | | 50.000 | |
| Closure - | | | 300,000 | | 300,000 | | 300,000 | | 300,000 | | 300,000 | |
| Depreciation | | | 214,000 | | 214,000 | | 214,000 | | 214,000 | | 214,000 | |
| Amortization | | | 500,000 | | 500,000 | | 500,000 | | 500,000 | | 500,000 | |
| Subtotal Accruals | | | 1,464,000 | | 1,464,000 | | 1,464,000 | | 1,464,000 | | 1,464,000 | |
| Total. Expense | | Ś | 4,789,000 | Ś | 4,769,000 | Ś | 4,748,000 | Ś | 4,726,000 | Ś | 4,703,000 | |
| | | | | • | .,, | - | | • | ,,, | • | | |
| Operating Income | | | 1,211.000 | | 1,231.000 | | 1,252.000 | | 1,274.000 | | 1,297.000 | |
| Taxes, 40% | | | 484,400 | | 492,400 | | 500,800 | | 509,600 | | 518,800 | |
| Net Income | | Ś | 726,600 | Ś | 738,600 | Ś | 751,200 | Ś | 764,400 | Ś | 778,200 | |

Cash versus Cost/Expense

| | Years | | | | | | | | | | |
|-------------------------------|----------------|------------|-----------|----|-----------|----|-----------|----|-----------|----------|-----------|
| Cost Item | 0 | | 1 | | 2 | | 3 | | 4 | | 5 |
| Revenue | | | | | | | | | | | |
| Tons Received | | | 200,000 | | 200,000 | | 200,000 | | 200,000 | | 200,000 |
| Tip Fee | | \$ | 30.00 | \$ | 30.00 | \$ | 30.00 | \$ | 30.00 | \$ | 30.00 |
| Revenue | | \$ | 6,000,000 | \$ | 6,000,000 | \$ | 6,000,000 | \$ | 6,000,000 | \$ | 6,000,000 |
| | | | | | | | | | | | |
| Expenses | | | | | | | | | | | |
| Cash | | | | | | | | | | | |
| Subtotal Cash Outlays | | | 3,325,000 | | 3,305,000 | | 3,284,000 | | 3,262,000 | | 3,239,000 |
| | | | | | | | | | | | |
| Accruais | | | 4.454.000 | | 4 464 000 | | 4 454 000 | | 4.454.000 | | 4 464 000 |
| Subtotal Accruais | Non-Cash | | 1,464,000 | | 1,464,000 | | 1,464,000 | | 1,464,000 | | 1,464,000 |
| Total Expense | | ć | 4 789 000 | ć | 4 769 000 | ć | 4 748 000 | ċ | 4 726 000 | ć | 4 703 000 |
| Total, Expense | | , v | 4,705,000 | Ŷ | 4,705,000 | ý | 4,740,000 | Ŷ | 4,720,000 | , | 4,703,000 |
| Operating Income | | | 1,211,000 | | 1,231,000 | | 1,252,000 | | 1.274.000 | | 1,297,000 |
| Taxes, 40% | | | 484,400 | | 492,400 | | 500,800 | | 509,600 | | 518,800 |
| Net Income | | \$ | 726,600 | \$ | 738,600 | \$ | 751,200 | \$ | 764,400 | \$ | 778,200 |
| | | | - | | | | | | - | | |
| Break Even Tip Fee (Operating | Income) | \$ | 23.9 | \$ | 23.8 | \$ | 23.7 | \$ | 23.6 | \$ | 23.5 |
| Break Even Tip Fee (Net Incom | e) | \$ | 26.4 | \$ | 26.3 | \$ | 26.2 | \$ | 26.2 | \$ | 26.1 |
| | | | | | | | | | | | |
| Capex | | | | | | | | | | | |
| Development | 5,000,000 | | | | - | | - | | - | | - |
| New Cell | - | | 2,000,000 | | - | | | | - | | 2,000,000 |
| LFG System | | | | | | | | | | | 500,000 |
| Closure | | | | | | | | | | | |
| Equipment | | _ | 1,500,000 | | - | | - | | - | | - |
| | \$ 5,000,000 | \$ | 3,500,000 | \$ | - | \$ | - | \$ | | \$ | 2,500,000 |
| | 4 | 4 | | | | | | | | - | |
| EBITA Contestantes | > - | Ş | 2,925,000 | Ş | 2,925,000 | Ş | 2,925,000 | Ş | 2,925,000 | Ş | 2,925,000 |
| Cash Flow | \$ (5,000,000) | \$ | (575,000) | Ş | 2,925,000 | Ş | 2,925,000 | Ş | 2,925,000 | Ş | 425,000 |
| Sum of 10-year Cash Flow | \$ 13,750,000 | | | | | | | | | | |
| sum of Capex | 1 3 15.500.000 | | | | | | | | | | |
| IDD 10 | 240/ | | | | | | | | | | |

Pre-Development Costs

- Site selection
- Site investigations
- Engineering Design
- Permitting
- Public involvement

Site Selection

| | Low | High |
|------------------------------|-------------|--------------|
| ltem | (\$1,000) | (\$1,000) |
| Fatal Flaw Analysis | \$30 | \$100 |
| Site Screening and Selection | \$500 | \$2,000 |
| Detailed Site Assessments | \$500 | \$1,000 |
| Final Selection | \$500 | \$2,000 |
| Public Involvement | \$100 | \$500 |
| Zoning | <u>\$50</u> | <u>\$200</u> |
| Totals | \$1,680 | \$5,800 |

3 to 5+ year process. Costs can vary significantly beyond ranges shown depending on size of landfill, legal opposition, and environmental and permitting issues.

Mesquite Regional Landfill Development

- City of Los Angeles, Mesquite Landfill
 - Began permitting in 1992
 - Environmental Impact Statement/Report: 1992 1995
 - Fish & Wildlife/Historic Evaluations: 1993 1998
 - Air permit: 1998
 - Legal challenge: 2000 2002
 - City completes site purchase: 2002
 - Site development: 2003 2009



Site Investigations

| | Low | High |
|-----------------|-------------|-------------|
| ltem | (\$1,000) | (\$1,000) |
| Survey | \$50 | \$200 |
| Wetlands | \$50 | \$300 |
| Hydrogeological | \$500 | \$1,500 |
| Geotechnical | \$200 | \$500 |
| Flora & Fauna | \$100 | \$200 |
| Archeological | \$50 | \$100 |
| Traffic | \$50 | \$200 |
| Volume Analysis | <u>\$25</u> | <u>\$50</u> |
| Totals | \$1,025 | \$3,050 |

Costs can vary significantly beyond ranges shown depending on size of landfill, site conditions and complexity, and regulatory requirements

Integrated SW Management Facility – Cost Centers



Capital Costs

- Site Development (varies)
 - -Land
 - Buildings and Facilities
 - Entrance and Roadways
 - -Fencing
 - -Scales
 - -Utilities
 - Other infrastructure

Capital Costs

| | Low | High | |
|---|--------|-----------|-----------|
| ltem | | (\$1,000) | (\$1,000) |
| Cell construction , \$/acre | | \$250 | \$350 |
| Stormwater Systems | Varies | Varies | |
| Leachate Management Systems | \$200 | \$5,000 | |
| LFG Systems and Sequencing, \$/ | acre | \$30 | \$40 |
| Closure Systems, \$/acre | | \$50 | \$200 |
| Environmental Monitoring Syste | ms | Varies | Varies |
| Costs can vary significantly beyond ranges shown depending on size of landfill, site conditions and complexity, location and regulatory requirements | | | |

Engineering Design and Permitting

- Permitting
 - Drawings
 - Technical supporting documentation
- Construction level design/drawings
- Construction services
 - Resident engineering
 - -CQA
 - Certification report

Operational Costs

Examples

- Labor
- Equipment
- Consumables (e.g., fuel, soil cover)
- Depreciation
- Professional Services
- Monitoring and Testing
- Accruals

- Cover Materials
- Leachate
 Management
- LFG Management
- Host Fees
- Taxes (If private)
- Transfers
- Other

Operational Costs

| Labor Costs No. | Job Classification | Base Rate (\$/hr) | | Overtime (%) | Hrs | OT Hrs | Hrs/Yr | 2013 Salary (\$/Yr | 2014 |
|--------------------|-------------------------|-------------------------|------------|-----------------|-------|--------|---------|--------------------------|--------------|
| 1 | General Manager | 35.00 | Salary | 0% | 2,080 | - | 2,080 | 73,000 | 75,000 |
| 0 | Superintendent | 30.00 | Salary | 0% | - | - | - | - | - |
| 0 | Sales Manager | 0.00 | Salary | 0% | - | - | - | - | - |
| 1 | Operations Supervisor | 25.00 | Salary | 0% | 2,080 | - | 2,080 | 52,000 | 54,000 |
| 2 | Gate House Operator | 16.00 | Non-Salary | 5% | 4,160 | 416 | 4,576 | 77,000 | 79,000 |
| 2 | Office Clerk | 16.00 | Non-Salary | 5% | 4,160 | 416 | 4,576 | 77,000 | 79,000 |
| 1 | Lead Mechanic | 24.00 | Non-Salary | 5% | 2,080 | 104 | 2,184 | 54,000 | 56,000 |
| 1 | Mechanic | 23.00 | Non-Salary | 5% | 2,080 | 104 | 2,184 | 51,000 | 53,000 |
| 2 | Lead Equipment Operator | 22.00 | Non-Salary | 5% | 4,160 | 416 | 4,576 | 105,000 | 108,000 |
| 3 | Equipment Operator | 20.00 | Non-Salary | 5% | 6,240 | 936 | 7,176 | 153,000 | 158,000 |
| 1 | Driver/Oiler | 18.00 | Non-Salary | 5% | 2,080 | 104 | 2,184 | 40,000 | 41,000 |
| 0 | Parts Runner | 12.00 | Non-Salary | 5% | - | - | - | - | - |
| 2 | Load Checker | 12.00 | Non-Salary | 5% | 4,160 | 416 | 4,576 | 57,000 | 59,000 |
| 3 | Spotter | 12.00 | Non-Salary | 5% | 6,240 | 936 | 7,176 | 92,000 | 95,000 |
| 3 | Laborer | 10.00 | Non-Salary | 5% | 6,240 | 936 | 7,176 | 76,000 | 78,000 |
| 0 | Other1 | 10.00 | Non-Salary | 5% | - | - | - | - | - |
| <u>0</u> | Other2 | 10.00 | Non-Salary | 5% | - | - | - | - | - |
| 22 | | | | | | | | | |
| | Totals | | | | | | | | |
| | Salary, \$ | | | | | | | 125,000 | 129,000 |
| | Non-Salary | | | | | | | 782,000 | 806,000 |
| | Federal | | | | | | | | |
| | Worker's Comp | | | | | | 15.000% | 136,000 | 140,000 |
| | FICA | | | | | | 6.200% | 56,000 | 58,000 |
| | Medicare | | | | | | 1.450% | 13,000 | 13,000 |
| | FUTA | | | | | | 0.200% | 2,000 | 2,000 |
| | SUI | | | | | | 0.135% | 1,000 | 1,000 |
| | Benefits | | | | | | | 211,000 | 217,000 |
| | Totals | | | | | | | \$ 1,326,000 | \$ 1,809,000 |

| | | | | | | | | Total | | |
|-----|-------------------------------|-----------|-------------|-------------|-----------|-----------|---------|-----------|-------------|-------------|
| | | Estimated | | | Fuel | Oil | | Repair & | | |
| | | Capital | Hours/Week/ | Hours/Year/ | Cost | Cost | Total | Maint. | 2013 | |
| No. | Equipment/Model | Cost | Vehicle | Vehicle | (\$/Year | (\$/Year) | (\$/hr) | (\$/Year) | Totals | 2014 |
| | | | | | | | | | | |
| 1 | 2-1/2 ton mechanic truck | 111,000 | 8 | 416 | \$9,000 | \$200 | 4.75 | \$2,000 | \$11,200 | 12,000 |
| 1 | Fuel & lube truck (2000 gal.) | 111,000 | 8 | 416 | \$9,000 | \$200 | 4.40 | \$1,800 | \$11,000 | 11,000 |
| 1 | 3/4-ton pickup truck | 37,000 | 8 | 416 | \$6,000 | \$0 | 1.40 | \$600 | \$6,600 | 7,000 |
| 1 | 1/2-ton pickup truck | 30,000 | 8 | 416 | \$3,000 | \$0 | 1.25 | \$500 | \$3,500 | 4,000 |
| | | | | | | | | | | |
| 2 | D9 CAT dozer | 368,000 | 44 | 2,282 | \$208,000 | \$26,000 | 25.50 | \$58,200 | \$292,200 | 301,000 |
| 2 | D8 CAT dozer | 294,000 | 44 | 2,282 | \$191,000 | \$13,000 | 19.00 | \$43,400 | \$247,400 | 255,000 |
| 1 | D4 or D5 CAT dozer | 184,000 | 44 | 2,282 | \$52,000 | \$4,300 | 21.50 | \$49,100 | \$105,400 | 109,000 |
| 2 | Dump Truck | 184,000 | 24 | 1,248 | \$57,000 | \$3,600 | 15.50 | \$19,300 | \$79,900 | 82,000 |
| 3 | 836 CAT compactor | 331,000 | 88 | 4,565 | \$989,000 | \$19,500 | 16.50 | \$75,300 | \$1,083,800 | 1,116,000 |
| 2 | Excavator | 250,000 | 22 | 1,144 | \$104,000 | \$6,500 | 25.50 | \$29,200 | \$139,700 | 144,000 |
| 2 | Loader | 200,000 | 22 | 1,144 | \$104,000 | \$6,500 | 25.50 | \$29,200 | \$139,700 | 144,000 |
| 2 | Water truck - 4000 gal. | 89,000 | 12 | 624 | \$24,000 | \$2,400 | 10.90 | \$6,800 | \$33,200 | 34,000 |
| 2 | Light Tower | 23,000 | 18 | 936 | \$28,000 | \$1,800 | 4.75 | \$4,400 | \$34,200 | 35,000 |
| 0 | Tipper | 221,000 | 0 | - | \$0 | \$0 | 23.00 | \$0 | \$0 | - |
| 1 | Irrigation pump & piping | 30,000 | 16 | 832 | \$6,000 | \$400 | 1.50 | \$1,200 | \$7,600 | 8,000 |
| 2 | Compressor | 15,000 | 20 | 1040 | \$16,000 | \$1,000 | 1.50 | \$1,600 | \$18,600 | 19,000 |
| | | | | | 1,806,000 | 85,400 | | 322,600 | \$2,214,000 | \$2,281,000 |

Environmental Monitoring

- Groundwater
 - -Routine
 - Correction Action
- Surface water (NPDES)
- LFG/NSPS/Title V
- Leachate
- Odors

Professional Services

- Legal
- Accounting
- Environmental Sampling & Testing
- Engineering Design and Permitting
- Continuing Engineering Services

LFG Management

- Blower and flare stations
- LFGE facility (offsetting revenues)
- Wellfield maintenance
 - -Routine repairs
 - -Non-routine repairs
- Third-party contracts

Cover Management

- Site soil balance
- Soil borrow location and soil types
- Alternative daily covers
 - -Foam
 - -Tarps

Find the least expensive that provides the regulatory and operational function required.

- Admixtures
- -Wood chips/compost

Host Fees

- \$/ton or periodic lump sum payment to municipality hosting the landfill.
- Usually applicable to private landfills in a host community
- Can be sizeable for regional and interstate landfills.

Host Fee Examples

| Virginia Locality | Host Fee | Tons | \$/year | |
|-------------------|-------------|-----------|-------------|--|
| Brunswick | \$.40/ton | 422,707 | \$168,958 | |
| Charles City | \$6/ton | 355,450 | \$2,132,700 | |
| Gloucester | \$.7976/ton | 280,000 | \$223,076 | |
| Hampton | \$1.73/ton | 553,887 | \$960,051 | |
| King George | \$4.84/ton | 1,240,724 | \$6,008,370 | |
| Sussex | \$3.79/ton | 1,749,404 | \$6,630,241 | |

Source: "Solid Waste Managed in Virginia During Calendar Year 2010" issued by the Virginia Department of Environmental Quality, June, 2011

Transfers

- Municipal Operations
 - -Inter-department transfers
 - Accounting
 - Legal
 - Maintenance
 - -General fund support
 - Special fund accounts (closure, pcc)

Transfers

- Private Operations
 - Inter-company transfers
 - Hauling division
 - Disposal division
 - Recycling division
 - Corporate support
 - Special fund accounts (closure, pcc)

Fund transfers need to be fully understood and tracked properly.

Postclosure Costs

- Environmental Control Systems Operation
 & Maintenance
 - Stormwater Management
 - Leachate Management
 - LFG Management
 - Final Cover Integrity
 - Landfill Repairs (cap erosion repairs, drainage silt removal, replacement of LFG wells, etc.)
- Environmental Monitoring Costs
- Remedial Costs

Closure Costs

- Placement and establishment of landfill final cover
- Final LFG systems





Closure Costs

| | | Low | High |
|---|--------|-----------|-----------|
| ltem | | (\$1,000) | (\$1,000) |
| Cell construction , \$/acre | | \$250 | \$350 |
| Stormwater Systems | Varies | Varies | |
| Leachate Management Systems | \$200 | \$5,000 | |
| LFG Systems and Sequencing, \$/a | acre | \$30 | \$40 |
| Closure Systems, \$/acre | | \$50 | \$200 |
| Environmental Monitoring System | ms | Varies | Varies |
| Costs can vary significantly beyond ranges shown depending on size of landfill, site conditions and complexity, location and regulatory requirements | | | |

Financial Assurance

- Mechanism to cover costs for closure and postclosure care if landfill operation fails.
- Financial Assurance Mechanisms
 - -Trust
 - -Escrow
 - Insurance
 - -Letter of Credit
 - Bond

Financing Costs

- Financing
 - Debt Financing (Public bonds, revenue bonds, borrow from a bank)
 - Equity Financing (Private capital)
 - Weighted Average Cost of Capital (WACC)

(Cost of Debt) x (1 – tax rate) x debt ratio + (cost of Equity) x (1-debt ratio)

Interest Expense Example

| Assumptions | | | | | | |
|---------------|-------------|--|--|--|--|--|
| Principal | \$5,000,000 | | | | | |
| Term | 10 years | | | | | |
| Interest Rate | 5% | | | | | |
| PMT | (\$647,523) | | | | | |

| Year | Prinical | Interest | Debt Service |
|------|-------------|-------------|--------------|
| 1 | (\$397,523) | (\$250,000) | (\$647,523) |
| 2 | (\$417,399) | (\$230,124) | (\$647,523) |
| 3 | (\$438,269) | (\$209,254) | (\$647,523) |
| 4 | (\$460,183) | (\$187,340) | (\$647,523) |
| 5 | (\$483,192) | (\$164,331) | (\$647,523) |
| 6 | (\$507,351) | (\$140,172) | (\$647,523) |
| 7 | (\$532,719) | (\$114,804) | (\$647,523) |
| 8 | (\$559,355) | (\$88,168) | (\$647,523) |
| 9 | (\$587,322) | (\$60,201) | (\$647,523) |
| 10 | (\$616,689) | (\$30,834) | (\$647,523) |

Reserves

- Either Borrow or Fund Ahead
 "Pay me now or pay more later"
- Escrow Funds
 - Contingency
 - New cell construction
 - Equipment purchase
 - Closure Escrow
 - Postclosure Escrow

| Years | Starting | Deposit | Interest | Balance | |
|-------|------------|------------|------------|------------|--|
| 1 | - | 780,190 | - | 780,190 | |
| 2 | 780,190 | 780,190 | 31,208 | 1,591,588 | |
| 3 | 1,591,588 | 780,190 | 63,664 | 2,435,442 | Example |
| 4 | 2,435,442 | 780,190 | 97,418 | 3,313,050 | Pay It Forward Versus |
| 5 | 3,313,050 | 780,190 | 132,522 | 4,225,763 | Borrowing |
| 6 | 4,225,763 | 780,190 | 169,031 | 5,174,983 | Donowing |
| 7 | 5,174,983 | 780,190 | 206,999 | 6,162,173 | |
| 8 | 6,162,173 | 780,190 | 246,487 | 7,188,850 | FV Closure = \$43.8M |
| 9 | 7,188,850 | 780,190 | 287,554 | 8,256,595 | |
| 10 | 8,256,595 | 780,190 | 330,264 | 9,367,049 | Options: |
| 11 | 9,367,049 | 780,190 | 374,682 | 10,521,921 | a. Borrow later |
| 12 | 10,521,921 | 780,190 | 420,877 | 11,722,988 | h Escrow now |
| 13 | 11,722,988 | 780,190 | 468,920 | 12,972,098 | |
| 14 | 12,972,098 | 780,190 | 518,884 | 14,271,173 | Result: Save \$\$\$ |
| 15 | 14,271,173 | 780,190 | 570,847 | 15,622,210 | |
| 16 | 15,622,210 | 780,190 | 624,888 | 17,027,289 | |
| 17 | 17,027,289 | 780,190 | 681,092 | 18,488,570 | |
| 18 | 18,488,570 | 780.190 | 739,543 | 20,008,304 | 4%, 30 years = |
| 19 | 20,008,304 | 780,190 | | | \$2.5M/vear |
| 20 | 21,588,826 | 780,190 | 863,553 | 23,232,569 | φ2.5ivi/year |
| 21 | 23,232,569 | 780,190 | 929,303 | 24,942,063 | |
| 22 | 24,942,063 | 780 190 | 997 483 | 26,719,935 | [^] Privates would pay income |
| 23 | 26,719,935 | Capital | Invested | 8,568,923 | tax on earnings, use net |
| 24 | 28,568,923 | /00,170 | 1,142,107 | 50,491,871 | interest rate |
| 25 | 30,491,871 | 780,190 | 1,219, | torost Ear | ned |
| 26 | 32,491,736 | 780,190 | 1,299, | | neu |
| 27 | 34,571,595 | 780,190 | 1,382,864 | 36,734,650 | |
| 28 | 36,734,650 | 780,190 | 1,469,386 | 38,984,226 | Future Value |
| 29 | 38,984,226 | 780,790 | 1,559,369 | 41,323,785 | |
| 30 | 41,323,785 | 780,190 | 1,652,751 | 43,756,927 | y |
| | | 23,405,710 | 20,351,217 | | |

Revenues

- Sources
 - -Tip fee (user fee)
 - General fund
 - Combination tip fee and general fund
 - -Assessments
 - -LFG-Energy recovery (Elec., Direct Use)
 - Mulch/compost sales
 - -Recyclable sales (White goods, metals)

What Governs Tip Fee?

- Cost of service
- Investment goal (private)
- Market conditions
- Private versus public



SOUTHEASTERN PUBLIC SERVICE AUTHORITY OF VIRGINIA Fees and Charges for Solid Waste Management

Revenues

\$12.00 Each

\$12.00 Each

\$75.00 \$125.00

perput

Effective June 1, 2012

| WASTE DISPOSAL - ALL LOCATIONS | | | | |
|--|------------------|--|--|--|
| Waste Delivered to All Disposal Points: | Rate | | | |
| Municipal Solid Waste (derivered by any SPSA Member Junicipal) | \$125.00 per ton | | | |
| Contract Municipal Solid Waste (delivered on behalt of a SPSA Member Jutidiction) | \$125.00 per ton | | | |
| U.S. Navy Waste under contract with \$P\$A (Rate effective June 1, 2011 is \$35.35 per ton) | Per Contract | | | |
| Residential Solid Waste Delivered in private automobile or low-side pick-up truck | No Chorge | | | |
| Weighing Charge Per Vehicle, Per Incident | \$20.00 | | | |
| Suffolk Municipal Solid Waste (delivered by the City of Suffolk) | No Charge | | | |
| Suffolk Contract Municipal Solid Waste (derivered under contract with the City of Suffolk) | No Charge | | | |

Regulated Medical Waste is Prohibited at all SPSA Facilities. A Penalty will be charged Per Occurrence of \$250, Plus any Costs Incurred/Revenues Lost

| User Fees: | Rate |
|---|-----------------|
| Rate Per Resident Visit Charged to Customer's Local |) |
| Government | \$35 per visit |
| Waste Accepted at SPSA's Regional Landfill (from | |
| Businesses) | Rate |
| Batteries (lead & rechargeable) | \$60.00 per tor |
| Cell Phone Batteries | \$60.00 per tor |
| Alkaline Batteries | \$0.75 / lb. |
| SPSA reserves the right to reject certain quantities of battle on storage availability | mes dependent |

Appliances with CFC Disposed at SPSA's Regional Landfill:

Member Communities or Resident's (Black to Customer's Local Government)

White Goods Containers (liased upon Distance from the

| WASTE DISPOSAL - LANDFILL ONLY | | | | |
|---|----------------------------|--|--|--|
| Waste Delivered to SPSA's Regional Landfill: | Rate | | | |
| Non-Processible Solid Waste (non-contract) | \$60.00 per ton | | | |
| industrial Process Waste (acceptable only with prior approval) | \$60.00 per ton | | | |
| Dead Animals Bagged or Unbagged (revented petroriy, is dags and oats | \$10.00 each | | | |
| Water Treatment Plant Sludge from any Member Community Transported by SPSA | \$46.00 per lon | | | |
| Construction and Demolition Waste | \$40.00 per ton | | | |
| Special Handling Waste (coordinationly with prior opproval) | Handling Cost plus 2976 | | | |

| TIRES | | | |
|---|------------------------|--|--|
| Whole Tires Accepted at Landfill Only: | Rate | | |
| Automobile and Light Truck | \$77.50 per ton | | |
| Truck and Light Industrial (up to 24.5" rim diameter) | \$140.00 per ton | | |
| Heavy Equipment and Off-the-Road | \$155.00 each | | |
| Tires with Rims | Add \$2.00 per lire | | |

GRAY SOILS FOR USE AS ALTERNATIVE DAILY COVER

| Material Type | Disposal Rate Per Ton |
|------------------|--------------------------|
| ADC5 | \$5.00 |
| ADC10 | \$10,00 |
| ADC16 | \$15.00 |
| ADC20 | \$20.00 |

General Rate Explanation

Businesses

Suffolk Regional Landfill

The \$10 rate would be appropriate for dry ADC of screened quality with the \$15 rate applying to material with manageable amounts of lootball used debus. The \$20 rate would be applicable to material which requires SPSA to remove larger pieces of debts prior to its' beneficial reuse. All materials must be gradable (urfliciently dry) and have the same basic characteristics and appearance of clean till belows SPSA wit consider using the material as cover.

For any category of Waste Disposal which is based on weight, the Minimum Fee is \$15.00.

Cost of Service

Cost of service, breakeven analysis

Yearly Ops Costs (\$)/Disposal rate (tons)

Break Even Tip Fee = \$/ton

This tells you the tip fee required to make enough to cover your expenses

Breakeven Tip Fee/IRR Analysis



Investment Goals

- Return on equity (IRR goal)
- Financing and tax strategies
- Deployment of capital

Breakeven Tip Fee/IRR Analysis



Landfill Economics Factors

- Proximity of competing landfills
- Market area tip fees
- Transportation costs
- Waste generation centroid



| | | | | | | | ,, ., |
|-----------------|----|----------------|---------|-------|-------|-------|-------|
| | | Fuel Price, \$ | /gallon | | | | |
| osal | | 2.5 | 3 | 3.5 | 4 | 4.5 | 5 |
| | 1 | 0.26 | 0.29 | 0.32 | 0.36 | 0.39 | 0.42 |
| Disp | 5 | 1.28 | 1.44 | 1.61 | 1.78 | 1.94 | 2.11 |
| 1-Way Mile to E | 10 | 2.56 | 2.89 | 3.22 | 3.56 | 3.89 | 4.22 |
| | 15 | 3.83 | 4.33 | 4.83 | 5.33 | 5.83 | 6.33 |
| | 20 | 5.11 | 5.78 | 6.44 | 7.11 | 7.78 | 8.44 |
| | 25 | 6.39 | 7.22 | 8.06 | 8.89 | 9.72 | 10.56 |
| | 30 | 7.67 | 8.67 | 9.67 | 10.67 | 11.67 | 12.67 |
| | 35 | 8.94 | 10.11 | 11.28 | 12.44 | 13.61 | 14.78 |

Total Additional Cost (Labor and Fuel to Travel to Disposal Site), \$/ton

Situat I finish my route. I have two landfills to choose from.

Landfill A: 10 miles away, tip fee of \$20/ton Landfill B: 25 miles away, tip fee of \$17/ton Price of fuel = \$3.00/gal Which one should I go to?

A: \$20/ton + \$2.89/ton = \$22.89/ton B: \$17/ton + \$7.22/ton = \$24.22/ton

You might consider landfill A, even though higher tip fee This assumes a 10-ton/vehicle load. Lower rates would apply to transfer trucks with higher capacity loads.

Landfill Configuration

- Maximize utilization of available airspace
 - -Geometry
 - Operation optimization (compaction)

Landfill Slopes and Height Geometry





LF Economic Factors

2 000



| a, leet | 2,000 | 2,000 | 2,000 | 2,000 |
|------------|-------------|-------------|-------------|-------------|
| h, feet | 100 | 100 | 150 | 200 |
| b, feet | 1,200 | 1,400 | 1,100 | 800 |
| slope H:V | 4 | 3 | 3 | 3 |
| volume, CF | 258,720,000 | 289,080,000 | 366,795,000 | 411,840,000 |
| Volume, CY | 9,582,222 | 10,706,667 | 13,585,000 | 15,253,333 |
| % Increase | | 12% | 42% | 59% |

Airspace Utilization Factor

• AUF: lbs/cubic yard achieved during period of time.

D/(VF2 – VF1)

Where:

D = Disposal (tons) between time period 1 and period 2 (aerial survey)

VF2 = Volume Filled, Period 2, CY

VF1 = Volume Filled, Period 1, CY

COMPACTION COMPARISON ESTIMATE

The following graph may be used as a rule of thumb for the compactive ranges of various types of landfill machines if proper operating technique is employed.



EXAMPLE OF INCREASED COMPACTION ON POTENTIAL LANDFILL LIFE

| Landfill refuse capacity Operating days Daily volume Yearly volume | 1 530 000 m ° (2,000,000 yd*) 260 365 metric tons (400 tons) 94 328 metric tons (104,000 tons) | | |
|---|--|-----------|--|
| Compaction | Landfill Life | Gain | |
| 590 kg/m² 1000 b/yd ² | 9.6 years | 0 | |
| 710 kg/m² 1200 b/yd ² | 11.5 years | 1.9 years | |
| 830 kg/m ° 1400 b/yd ² | 13.4 years | 3.8 years | |
| 950 kg/m ° 1600 b/yd * | 15.3 years | 5.7 years | |
| 1070 kg/m ° 1800 b/yd ² | 17.2 years | 7.6 years | |

58 Source: Caterpillar Handbook

Impact of AUF

| A | UF | | | | | |
|-------|---------|------------|-----------|----------|-------------|----------|
| | | | | | | |
| | | | | | | |
| | | Disposal | Disposal | Тір | | |
| | | Capacity | Capacity | Fee | Projected | |
| lb/cy | tons/cy | (cy) | (tons) | (\$/ton) | Revenue | % Change |
| 1200 | 0.60 | 10,000,000 | 6,000,000 | 35 | 210,000,000 | 0.0% |
| 1300 | 0.65 | 10,000,000 | 6,500,000 | 35 | 227,500,000 | 8.3% |
| 1400 | 0.70 | 10,000,000 | 7,000,000 | 35 | 245,000,000 | 16.7% |
| 1500 | 0.75 | 10,000,000 | 7,500,000 | 35 | 262,500,000 | 25.0% |
| 1600 | 0.80 | 10,000,000 | 8,000,000 | 35 | 280,000,000 | 33.3% |
| 1700 | 0.85 | 10,000,000 | 8,500,000 | 35 | 297,500,000 | 41.7% |

Contact Information



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